



State of Montana HSEEP After Action Report Form

Based on the federal recommendation, all AARs/IPs must be submitted to the portal or in the HSEEP Toolkit's Corrective Action Program for credit unless you request otherwise. According to the DHS point of contact for Montana, the only personnel with access to the portal are the "DHS Exercise Managers and the Lessons Learned Information Sharing (LLIS) team." If you would prefer that this AAR/IP not be uploaded to the HSEEP portal please select NO in the following box. This form will default to "Yes" – confirming that this AAP/IP form has been submitted to FEMA.

Yes No

Instructions: *This form may be modified by all users. This form's intention is to standardize MTDES AAR forms according to HSEEP standards. If modification is needed, please remember that the point of this form is to highlight the following exercise items: (1) target capabilities, (2) exercise scenario, (3) objectives and actions, (4) strengths and areas of improvement, and (5) corrective actions. The HSEEP Coordinator has the authority to request more information if these items were not properly addressed in the AAR.*

Please email Disaster and Emergency Services (DES) HSEEP reports to your DES District Representative. The DES Representative will email the report to MTDES Office.

Please email Public Health HSEEP Reports to Adam Powers, apowers@mt.gov.

Executive Summary

The Carbon County exercise was designed to use an extremely unlikely event to give responders the opportunity to practice some skills and knowledge that will be used in a much more likely event. It involved the release of a organophosphate (parathion) from a spray plane over people gathering for an annual rodeo at the fairgrounds just above Red Lodge. While a very unlikely scenario, it was considered necessary to bring in the nerve agent that would require activation of the CHEMPACK located in Billings. This was essential to the public health exercise credit. A significant amount of work was done to detail CHEMPACK resources and activation procedures.

Scope

The exercise sought to bring together as many agencies and departments as possible to discuss what the interagency issues and concerns would be in a significant event in Carbon County.

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Exercise Planning Team

Exercise Director:

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Administration/Finance:

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Position
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Phone Number
Email Address



Federal Agencies

- [Click here to enter text.](#)
- [Click here to enter text.](#)

State Agencies

- Montana DES
- Montana Highway Patrol
- [Click here to enter text.](#)

Local Agencies

- Carbon County DES
- Carbon County Public Health
- Carbon County SO/Dispatch
- Red Lodge Fire/Ambulance
- Beartooth Billings Clinic
- Carbon County Commission
- Carbon County Search and Rescue
- Joliet Ambulance
- Bridger Ambulance
- Joliet Fire Department
- Fromberg Fire Department
- Roberts Fire Department
- Belfry Fire Department
- Red Lodge PD
- Joliet PD
- Fromberg PD
- Bridger PD
- 2 Veterinarians
- Carbon County LEPC
- Red Lodge City Council

- Beartooth Human Alliance
- Community members

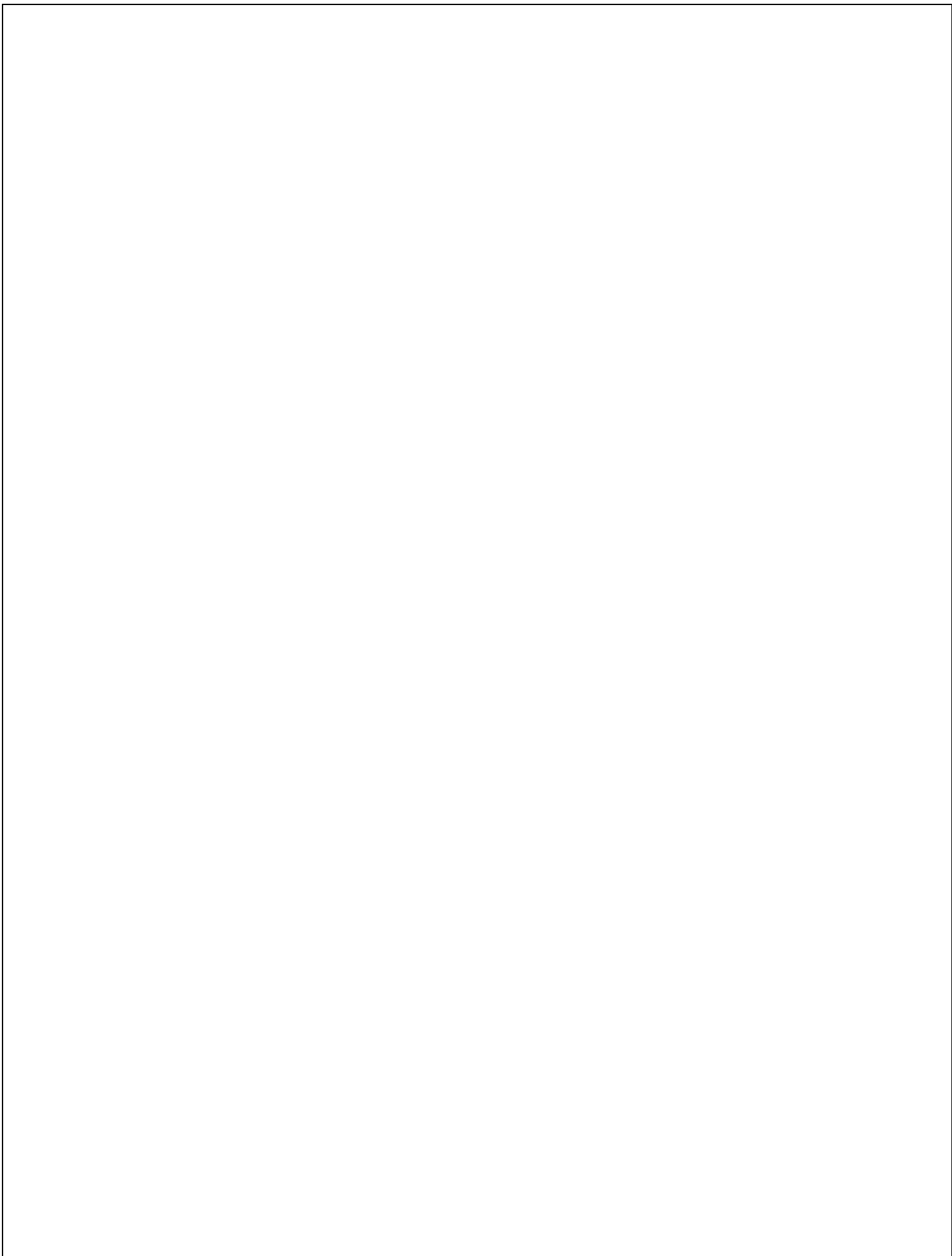
Other

- American Red Cross
- Big Horn County DES

Participating Agencies

Number of Participants

- Players: 54
- Controllers: 1
- Evaluators: 3
- Observers: 1
- Victims: [Click here to enter text.](#)





Section 2: Exercise Design Summary

Exercise Purpose and Design

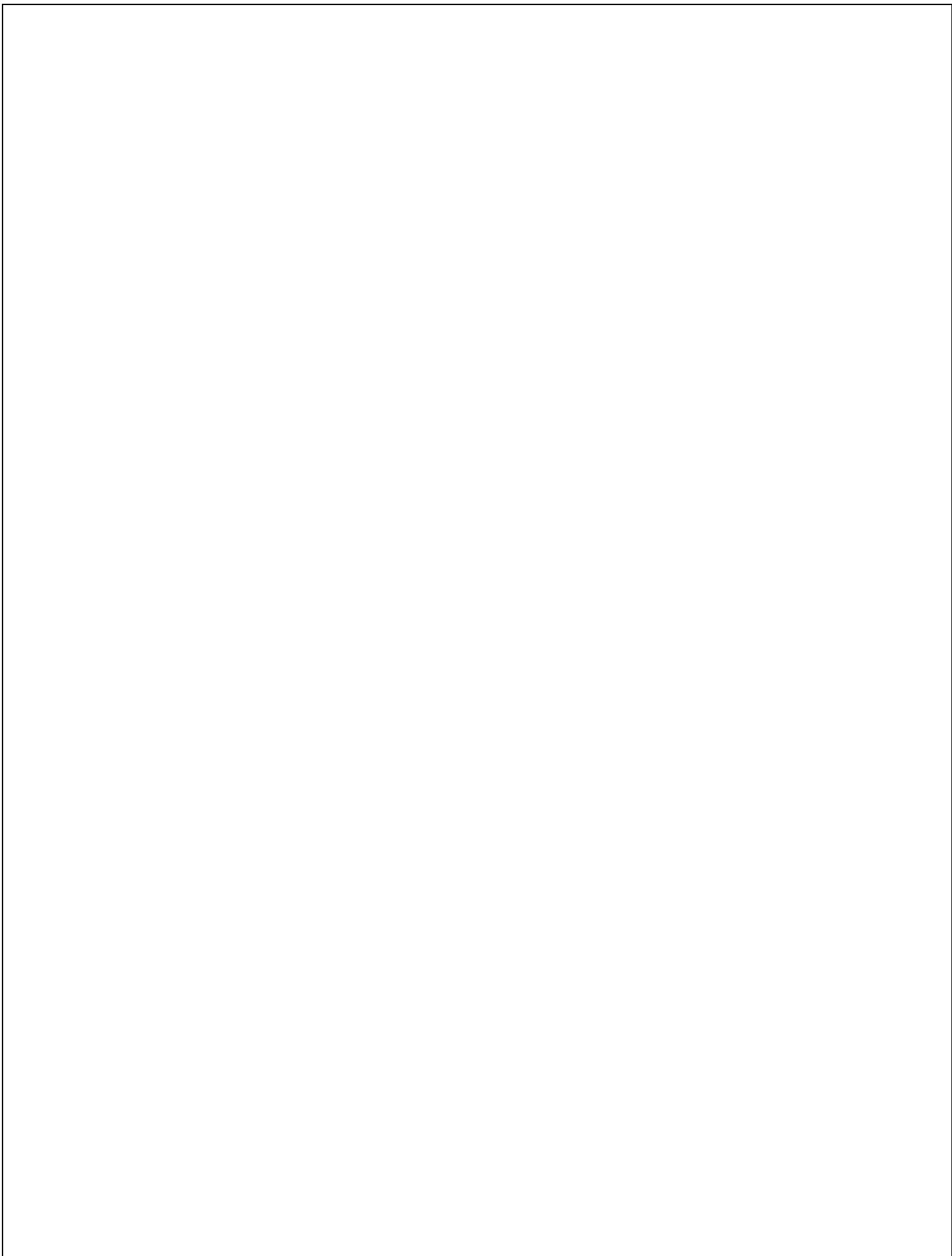
To bring together all agencies and county officials to work together in a tabletop setting to prepare and plan for an incident with many casualties which would entail all local and county agencies to respond for resolution and mitigation of effects of the incident.

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Exercise Objectives, Capabilities, and Activities

Based on the identified exercise objectives, the Exercise Planning Team has decided to demonstrate the following capabilities during this exercise:

| | | |
|---|--|--|
| 1 | Test capability of all jurisdictions to communicate with each other and respond to the incident in a timely manner | |
| 2 | Test the capability of the involved jurisdictions to set up a command structure for the incident | |
| 3 | Test the ability to access HazMat and have it operational at the scene and at the hospital | |
| 4 | Test the ability of the responders to identify and contain victims of the incident | |
| 5 | Test the ability of the responders to set up gross decontamination on site | |
| 6 | Test ability to set up mass care and sheltering location | |
| 7 | Test Public Health's ability to activate resources for patient care | |
| 8 | Test ability of PIO's designated to the incident to disseminate information to the public regarding public health and safety | |





Appendix A: Lessons Learned (Optional)

Exercise Lessons Learned:

Identified Strengths:

- Strong Mutual Aid
- Good communication
- Roles and responsibilities well understood
- NIMS well used
- Available resources outside of typical emergency responders identified
- Dispatch personnel participation in the exercise, it was recognized how critical dispatch is to the entire incident

Identified weaknesses:

- Lack of PPE for HazMat – Corrective Action: Reinforce protocol with HazMat Awareness training that because of lack of equipment and training, defensive actions only will taken at Hazmat scene. There needs to be strong public information campaign to educate the public about limitations.
- Need work in the area of Public Information- Corrective Action: PIO resources in Carbon County and in the area will be identified and listed by June 30, 2012. Develop Public Information Annex for EOP by February 28, 2013.
- Operational limitations in responding to HazMat- practice setting up Decon tent at Beartooth Billings Clinic Fall 2012 as part of full scale exercise
- Social Media- not using it at this point- Corrective Action: Education on what Social Media consists of and how it can be used in Carbon County—briefing at LEPC in May or June 2012 meeting.
- Need to broaden scope of training- more cross training with fire, EMS, and law. Corrective Action: increase frequency of tabletops and other exercises to encourage cross training, solicit training needs assessment from agencies and department by March 31, 2012.
- Environmental containment issues- public awareness campaign of issues relating to environmental concerns and more awareness of issues of environmental

issues and concerns. Develop resource list of local expertise and resources that can be contacted for assistance.

Best Practices:

1. It was noted throughout the exercise that there was strong interaction among the various players and agencies and departments. Excellent communication.
2. The participation of veterinarians was very helpful to get a fresh perspective on their concerns as well as the resources and knowledge base they bring to an exercise or an actual occurrence.
3. Dispatch involvement in the exercise was crucial in communicating what key information would be available and to whom from the outset of the incident.

Good Stories:

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Practice Note:

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Exercise Planning & Evaluation Lessons Learned

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